Tenant Satisfaction - Improvement Action Plan

The following action plan has been developed to capture actions taking place to improve tenant satisfaction across the Tenant Satisfaction Measures (TSM).

The plan will be reviewed each quarter and updated. It will be published on our websites so tenants can hold us to account. We will also report progress against our targets to our Housing Programme Board, our Tenant Board and Portfolio Holders for regular scrutiny.

We begun collecting Tenant Satisfaction data in 2023/23 so we could begin to understand what our tenants thought about our services. Data from these surveys has helped us to see where we are improving against 2023/24, and where we need to do better.

Our scores for 2023/24 have been colour coded to reflect if we have increased satisfaction from the previous year (green), stayed the same (amber) or reduced (red).

Overall Satisfaction

Tenants' **overall satisfaction** with us as their landlord in at the end of 2023/24 was **64% for Babergh** and **64% for Mid Suffolk**. Overall satisfaction scores for 2022/23 were 61% for Babergh and 62% for Mid Suffolk.

Theme: Keeping properties in good repair

TSM: TP02: Proportion of respondents who have received a repair in the last 12 months who report that they are satisfied with the overall repairs service.

2022-23 score – Babergh	2022-23 score – Mid Suffolk	2023-24 score – Babergh	2023-24 score – Mid Suffolk	Target
61%	62%	66%	61%	73%

TSM: TP03: Proportion of respondents who have received a repair in the last 12 months who report that they are satisfied with the time taken to complete their most recent repair.

2022-23 score – Babergh	2022-23 score – Mid Suffolk	2023-24 score – Babergh	2023-24 score – Mid Suffolk	Target
53%	48%	56%	49%	58%

TSM: TP04: Proportion of respondents who report that they are satisfied that their home is well maintained.

2022-23 score – Babergh	2022-23 score – Mid Suffolk	2023-24 score – Babergh	2023-2 score - Mid Suffolk	Target
61%	62%	63%	65%	68%

Actions	Lead	Progress made:
Action 1 – Complete follow ups from surveys within five weeks.	Building Services	Staff continue to work through the survey follow ups and
		return phone calls/emails to pick up outstanding issues.

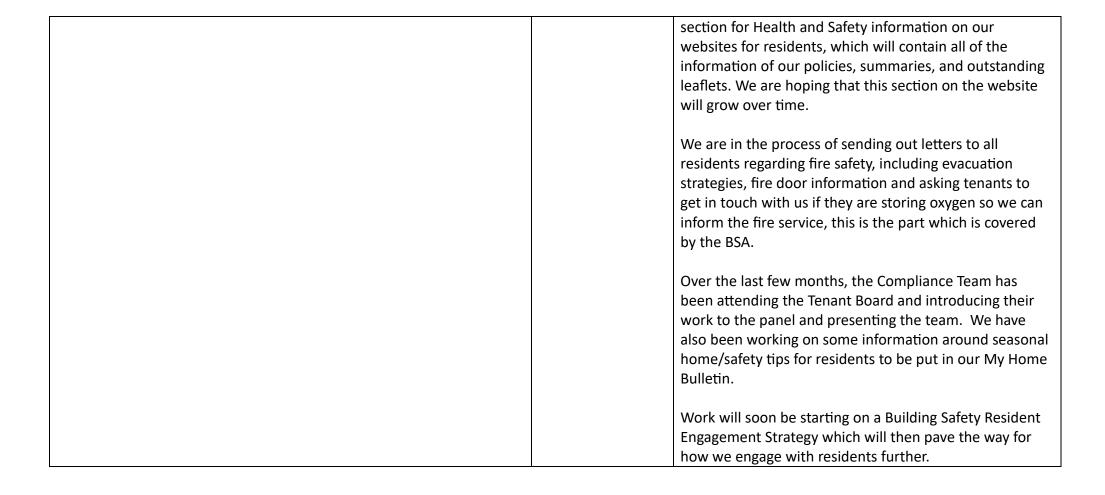
Action 2 – Carry out frequent communication with tenants about repair challenges.	Building Services/ Transformation Team	Implementation of a new job management system, Total Mobile Connect (Right first-time project), comms plan developed to ensure tenants and other key stakeholders are kept informed on new system and progress. Will include benefits of new system for customer and improved performance monitoring and reporting.
Action 3 – Improve contract management to ensure efficient services are provided for customers.	Building Services	The new compliance team is in place, and we continue to manage and monitor contracts in relation to performance and delivering efficient services. New transactional surveys are being explored for use on all contractors within our planned maintenance programme. These will help us to ensure customers are happy with performance.
Action 4 – Working with current stock condition surveyors and Ridge and external contractor to complete missing and validate current data to inform the planned maintenance programme.	Building Services	Ridge has started surveying 100% of our properties with 50% achieved already. Work continues and is on target to achieve 100%. Planned maintenance contracts are also being mobilised.

Theme: Maintaining building safety

TSM: TP05: Proportion of respondents who report that they are satisfied that their home is safe.

2022-23 score – Babergh	2022-23 score – Mid Suffolk	2023-24 score - Babergh	2023-24 score – Mid Suffolk	Target
68%	71%	74%	77%	80%

Actions	Lead	Progress made:
Action 1 – Complete follow ups from surveys within five weeks.	Compliance Team	Staff continue to work through the survey follow ups and
		return phone calls/emails to pick up outstanding issues.
Action 2 – Continue building safety engagement with tenants as per	Compliance Team	We have new policies on gas, electrical, water, fire, lifts,
requirements set out in the Building Safety Act (BSA).		asbestos and damp and mould which have now all been
	signed off. Policy summaries and accompanying	
		for all areas, with information for residents, are in their
		final draft and design stages. We have created a new



Theme: Respectful and helpful engagement

TSM: TP06: Proportion of respondents who report that they are satisfied that their landlord listens to views and acts upon them.

2022-23 score – Babergh	2022-23 score – Mid Suffolk	2023-24 score – Babergh	2023-24 score – Mid Suffolk	Target
48%	48%	51%	51%	60%

TSM: TP07: Proportion of respondents who report that they are satisfied that their landlord keeps them informed about things that matter most to them.

2022-23 score	2022-23 score	2023-24 score	2023-24 score	Target
Babergh	– Mid Suffolk	Babergh	– Mid Suffolk	
61%	62%	66%	65%	70%

TSM: TP08: Proportion of respondents who report that they are satisfied that their landlord treats them fairly and with respect.

2022-23 score - Babergh	2022-23 score – Mid Suffolk	2023-24 score - Babergh	2023-24 score – Mid Suffolk	Target
66%	67%	68%	69%	72%

Actions	Lead	Progress made:
Action 1 – Training review to be carried out on all housing staff to determine current levels of professional standards.	Transformation Team	Survey completed with staff to identify training needs and skills gap. A robust training programme is being developed and all staff have an objective within their PDR to carry out at least 20 CPD hours in 2024/25.
Action 2 - Cleanse our tenant data to ensure that we meet our tenant needs through appropriate service delivery	Transformation Team	Acuity (survey provider) is collecting demographic information to assist with data gaps. This will be ongoing throughout the survey periods. We are also publicising the My Home Tenant Portal through our Bulletin to encourage tenants to update their own data and information in the portal. We are continuing to encourage staff to ensure that data is updated at each transactional point. We are using our Community Action Days to carry out targeted comms with residents where we have gaps. This year we will be working on process mapping for our current system to identify improvements and efficiencies in the data we hold about our tenants and their homes.

Theme: Effective handling of complaints

TSM: TP09: Proportion of respondents who report making a complaint in the last 12 months who are satisfied with their Landlord's approach to complaints handling.

2022-23 score	2022-23 score	2023-24 score	2023-24 score	Target
- Babergh	– Mid Suffolk	- Babergh	– Mid Suffolk	
26%	19%	26%	26%	29%

Actions	Lead	Progress made:
Action 1 – Produce an annual summary of complaints performance for tenants	Transformation Team	Annual summary for housing complaints to be shared with the
based on the outcomes from the Complaints Task Force. This is to include		Complaints Task Force in Quarter 3 and then published on-line
lessons learnt, themes and preventive actions taken by us to stop service		for tenants to see. Links will be made available through My
failures/drive improvement. Report to be available online and shared through		Home Bulletin.
our My Home Bulletin.		
Action 2 – Ensure a robust training programme is in place to support staff that	Customer Services /	Training delivered by the Local Government Ombudsman in
deal with complaints, including training on how the complaints system works	Transformation Team	February 2024 for all staff who respond and investigate to
(to include annual refreshers).		complaints. Team Managers and Leaders attended an
		Improvement Session in April on complaint handling and have
		committed to completing the Housing Ombudsman's E-learning
		modules. An Action Plan has been developed that is being
		monitored by the Head of Transformation and Housing
		Regulation. New complaints system implemented end of June
		2024 and system training completed by complaint handlers.
Action 3 – Complete Ombudsman self-assessment and publish on websites	Customer Services /	An action plan has been developed for any outstanding actions
	Transformation Team	required as part of compliance towards the Housing
		Ombudsman's Code. This is being monitored by the Senior
		Leadership Team.

Theme: Responsible neighbourhood management

TSM: TP11: Proportion of respondents who report that they are satisfied that their landlord makes a positive contribution to the neighbourhood.

2022-23 score - Babergh	2022-23 score – Mid Suffolk	2023-24 score - Babergh	2023-24 score – Mid Suffolk	Target
54%	52%	59%	59%	67%

TSM: TP12 - Proportion of respondents who report that they are satisfied with their landlord's approach to handling anti-social behaviour.

2022/23 score - Babergh	2022-23 score – Mid Suffolk	2023-24 score - Babergh	2023-24 score – Mid Suffolk	Target
51%	51%	51%	59%	62%

TSM: TP10: Proportion of respondents who report that they are satisfied that their landlord keeps communal areas clean and well-maintained.

2022-23 score – Babergh	2022-23 score – Mid Suffolk	2023-24 score – Babergh	2023-24 score – Mid Suffolk	Target
60%	65%	51%	72%	71%

Actions	Lead	Progress made:
Action 1 – Plan and deliver nine Community Action Days within the districts.	Transformation Team	The 2024 programme of Community Action Days are going
These days are designed to improve neighbourhoods by removing fly tipping,		well with five completed as of June 2024. Four days are
overgrown weeds and vegetation and any other improvements required.		scheduled for the rest of 2024.
Action 2 – Develop an estate inspection programme and advertise to tenants.	Neighbourhoods	Estate inspections are underway with the support of some
	Team/	new IT software called Photobook.
	Transformation Team	
		We have recruited some neighbourhood experts within some
		our Sheltered Housing schemes and training is underway to
		support those individuals.
		We are now recruiting to General Needs Neighbourhood
		Expert Roles and the Neighbourhoods Team continue to work
		together with the Tenant Engagement Officers. Once these
		experts are in place, it is hoped that they will also help to
		identify more areas for Community Action Days.

		Work continues on our in-house systems to improve the estate
		inspections process.
Action 3 – Introduce a new Anti-Social Behaviour Policy that sets out how we	Tenant Services	New policy currently being worked on and as of Quarter 3
deal with anti-social behaviour within our properties.	Team	2024/25, the Tenant Board will be scrutinising the new ASB
		policy and procedures.