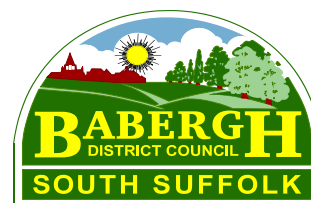


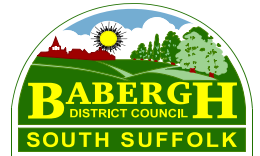
Budget Book 2019/20





Budget Book 2019/20

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GENERAL FUND REVENUE BUDGET SUMMARY

	2018/19 £'000	2019/20 £'000	Movement £'000
1 Employee Costs	7,971	7,440	(531)
2 Premises	807	894	88
3 Supplies & Services	3,577	4,291	714
4 Transport	279	208	(73)
5 Contracts	4,244	4,455	210
6 Third Party Payments	20,202	15,523	(4,679)
7 Income	(26,075)	(21,313)	4,762
9 Charge to HRA	(1,106)	(1,128)	(23)
10 Charge to Capital	(227)	(4)	224
11 Transfers to Reserves	27	217	190
<u>Capital Financing Charges</u>			
12 Debt Management Costs	3	-	(3)
13 Interest Payable (Other)	-	39	39
14 Interest Payable (Pooled Funds)	9	13	4
15 Interest Payable (CIFCO)	594	452	(142)
16 Interest Payable (CIFCO - further investment)	-	89	89
17 MRP	933	1,048	115
<u>Investment Income</u>			
18 Pooled Funds	(421)	(463)	(42)
19 Interest Receivable (Cash Surplus)	(8)	(19)	(11)
20 Interest Receivable (CIFCO)	(1,064)	(1,238)	(174)
21 Interest Receivable (CIFCO - further investment)	-	(307)	(307)
22 Net Service Cost	9,744	10,196	452
23 Transformation Fund - Staffing (NHB)	(50)	-	50
24 Transfers from Reserves - earmarked	(1,038)	(615)	423
25 Transformation Fund - to balance the budget	(329)	-	329
26 New Homes Bonus - to balance the budget	(866)	(683)	182
27 S31 Business Rates Grant - to balance the budget	(797)	(1,107)	(310)
28 Baseline business rates	(2,488)	(2,104)	384
29 Business rates levy	-	495	495
30 Business rates – 17/18 collection fund deficit / (surplus)	1,256	(197)	(1,453)
31 Business rates – growth/pooling benefit	(206)	(283)	(77)
32 Rural Services Delivery Grant	-	(227)	(227)
33 Council Tax	(5,214)	(5,466)	(252)
34 Surplus on Council Tax Collection fund	(12)	(9)	3
35 Total Funding	(9,744)	(10,196)	(452)

Council Tax Base	(32,822)	(33,359)	(537)
Council Tax for Band D Property	158.86	163.86	5.00
Council Tax	(5,214)	(5,466)	(252)



GENERAL FUND BUDGET - Services and Activities Summary

	Employee	Premises	Supplies & Transport	Major	Third Party		Transfer to / (from)	Net	
	Costs	Costs	Services	Contracts	Payments	Income	earmarked reserves	Expenditure	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Planning and Communities									
Growth and Sustainable Planning	913	0	458	20	0	0	(846)	(41)	504
Business Improvement	33	0	0	1	0	0	0	0	35
Policy and Strategy (Health & Well Being)	127	0	59	4	0	0	(18)	0	171
Strategic Planning	455	0	369	3	0	0	(242)	(164)	421
Strong and Safe Communities	182	0	200	6	0	0	0	0	388
Sustainable Environment	548	0	31	21	0	0	(24)	0	576
TOTAL	2,259	0	1,117	56	0	0	(1,131)	(205)	2,096
Housing									
Private Sector Housing	69	0	22	4	0	0	(2)	0	93
Housing Options	52	0	0	0	0	0	0	0	52
Homelessness	178	62	133	6	0	0	(267)	(29)	83
TOTAL	299	62	155	10	0	0	(269)	(29)	228
Economic Development and Regeneration									
Open for Business	237	0	78	6	0	0	(169)	0	152
TOTAL	237	0	78	6	0	0	(169)	0	152
Environment and Commercial Partnerships									
Building Control	356	3	9	21	0	0	(316)	0	73
Waste Services	233	73	777	9	2,033	0	(1,987)	(141)	997
Food and Safety	244	0	10	9	0	0	(18)	0	245
Leisure	0	56	0	0	233	0	(102)	0	186
Countryside and Public Realm	222	338	352	8	876	0	(243)	(128)	1,426
TOTAL	1,056	470	1,148	46	3,142	0	(2,667)	(269)	2,927
Customer Services									
Customer Services	457	0	61	2	0	0	0	0	520
Business Improvement (Corporate)	119	0	6	1	0	0	0	0	126
ICT	139	0	326	0	212	0	0	0	678
Communications	137	0	15	2	0	0	0	0	154
TOTAL	853	0	408	4	212	0	0	0	1,477
Corporate Resources									
HR and Organisational Development	336	0	29	1	0	0	0	0	367
Financial Services	791	171	195	15	1,075	15,523	(15,996)	0	1,773
Commissioning and Procurement	127	0	11	2	0	0	0	0	140
Health and Safety	100	0	70	3	0	0	0	0	173
Senior Leadership Team	459	0	53	47	0	0	0	0	560
TOTAL	1,813	171	358	68	1,075	15,523	(15,996)	0	3,012
Law and Governance									
Information Management	223	0	30	0	0	0	(178)	0	76
Internal Audit	83	0	5	0	0	0	(3)	0	86
Democratic Services	211	0	499	14	0	0	(32)	(70)	623
Shared Legal Services	185	0	225	0	0	0	(97)	0	313
TOTAL	703	0	760	15	0	0	(311)	(70)	1,097
Assets and Investments									
Asset Regeneration	68	133	160	0	0	0	(290)	0	72
Property Services	38	58	83	0	26	0	(448)	0	(244)
Housing Development	40	0	2	0	0	0	0	0	43
BMS Invest	74	0	22	1	0	0	(32)	0	64
TOTAL	220	191	267	2	26	0	(771)	0	(65)
TOTAL	7,440	894	4,291	208	4,455	15,523	(21,313)	(573)	10,924

GENERAL FUND BUDGET - Planning and Communities

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Growth and Sustainable Planning									
Development Management	913	0	169	20	0	0	(739)	0	363
Development Management - Appeals	0	0	258	0	0	0	0	(41)	217
Development Management - pre application	0	0	32	0	0	0	(107)	0	(76)
	913	0	458	20	0	0	(846)	(41)	504

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Business Improvement									
Business Improvement	33	0	0	1	0	0	0	0	35
	33	0	0	1	0	0	0	0	35

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Policy and Strategy (Health & Well Being)									
Policy and Strategy (Health and Well Being)	123	0	40	4	0	0	0	0	168
Stories of Sudbury Silk	0	0	18	0	0	0	(18)	0	0
Strategic Leisure Review	4	0	0	0	0	0	0	0	4
	127	0	59	4	0	0	(18)	0	171

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Strategic Planning									
Infrastructure Team - CIL	71	0	0	0	0	0	(110)	0	(39)
Strategic Planning General	0	0	3	0	0	0	0	0	3
Development Policy and Local Plans	311	0	76	1	0	0	0	0	389
Local Plans	0	0	0	0	0	0	0	0	0
Housing Strategy	0	0	0	0	0	0	0	0	0
Social Housing	63	0	8	1	0	0	(12)	0	60
Housing Enabling	0	0	8	0	0	0	0	0	8
Community Housing Fund	10	0	88	0	0	0	0	(98)	(0)
Neighbourhood Plans	0	0	186	0	0	0	(120)	(66)	0
	455	0	369	3	0	0	(242)	(164)	421

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Strong and Safe Communities									
Community Achievement Awards	0	0	3	0	0	0	0	0	3
Community Development	91	0	1	3	0	0	0	0	95
Grants and Contributions	37	0	172	2	0	0	0	0	211
Community Safety-General	54	0	24	1	0	0	0	0	78
Village of the Year	0	0	1	0	0	0	0	0	1
	182	0	200	6	0	0	0	0	388

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Sustainable Environment									
Conservation	122	0	1	5	0	0	(20)	0	109
Planning Enforcement	153	0	4	6	0	0	0	0	162
Environmental Protection	273	0	11	10	0	0	(5)	0	289
Abandoned Vehicles	0	0	1	0	0	0	0	0	1
Climate Change and Sustainability	0	0	8	0	0	0	0	0	8
Dog Control	0	0	8	0	0	0	0	0	8
	548	0	31	21	0	0	(24)	0	576

TOTAL	2,259	0	Page 117	56	0	0	(1,131)	(205)	2,096
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GENERAL FUND BUDGET - Housing

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Private Sector Housing									
Housing Standards	69	0	0	4	0	0	0	0	73
Home Improvement Agency	0	0	16	0	0	0	0	0	16
Other Housing Matters	0	0	5	0	0	0	0	0	5
Other Housing Services	0	0	0	0	0	0	(2)	0	(2)
	69	0	22	4	0	0	(2)	0	93

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Housing Options									
Housing Options	52	0	0	0	0	0	0	0	52
	52	0	0	0	0	0	0	0	52

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Homelessness									
Homelessness Private Sector	0	18	104	3	0	0	(93)	0	32
Rent Deposit Scheme	0	25	0	3	0	0	(25)	0	3
Homeless Prevention Fund	178	0	28	0	0	0	0	(20)	186
Flexible Homeless Support	0	0	0	0	0	0	(106)	0	(106)
Grant	0	0	0	0	0	0	(32)	0	(32)
New Burdens mad Data Grant	0	19	0	0	0	0	(11)	(9)	0
Old School House	0	0	0	0	0	0	(11)	(9)	0
	178	62	133	6	0	0	(267)	(29)	83

TOTAL	299	62	155	10	0	0	(269)	(29)	228
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GENERAL FUND BUDGET - Economic Development and Regeneration

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Open for Business									
Economic Development	148	0	25	5	0	0	0	0	178
Tourism General	0	0	32	0	0	0	(5)	0	28
Taxi and Private Hire Licensing	35	0	13	0	0	0	(79)	0	(31)
Alcohol, Entertainments and Late Night Refreshment	44	0	8	0	0	0	(78)	0	(26)
Gambling and Small Lotteries	5	0	0	1	0	0	(8)	0	(2)
Other Licences	4	0	0	0	0	0	0	0	4
	237	0	78	6	0	0	(169)	0	152
TOTAL	237	0	78	6	0	0	(169)	0	152

GENERAL FUND BUDGET - Environment and Commercial Partnerships

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Building Control									
Building Regulations: chargeable service	247	0	4	14	0	0	(288)	0	(23)
Building Regulations: non-chargeable service	56	0	0	3	0	0	0	0	59
Building Regulations: other activities	34	0	0	2	0	0	0	0	36
Commercial Income	0	0	2	0	0	0	(6)	0	(4)
Dangerous Structures	0	0	0	0	0	0	(0)	0	(0)
Street Naming and Numbering	20	3	3	1	0	0	(23)	0	4
	356	3	9	21	0	0	(316)	0	73

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Waste Services									
Creeping Rd Depot	0	45	7	0	0	0	0	0	52
Chilton Depot	0	28	1	0	1	0	(1)	0	28
Joint Waste Contract	0	0	13	7	0	0	(5)	0	15
Domestic Waste	146	0	336	1	1,485	0	(425)	(141)	1,402
Bring Sites	12	0	54	0	0	0	(121)	0	(55)
Trade Waste	17	0	236	0	153	0	(576)	0	(169)
Garden Waste	58	0	131	0	394	0	(860)	0	(277)
	233	73	777	9	2,033	0	(1,987)	(141)	997

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Food & Safety									
Food and Safety (General)	244	0	2	9	0	0	(1)	0	253
Food Hygiene Courses	0	0	0	0	0	0	(1)	0	(0)
Animal Welfare Licensing	0	0	2	0	0	0	(12)	0	(10)
Health and Safety Regulation	0	0	0	0	0	0	(1)	0	(1)
Food Safety	0	0	1	0	0	0	0	0	1
Water Sampling	0	0	4	0	0	0	(4)	0	0
Land Drainage	0	0	2	0	0	0	0	0	2
	244	0	10	9	0	0	(18)	0	245

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Leisure									
Hadleigh Pool	0	20	0	0	70	0	(45)	0	45
Kingfisher Leisure Centre	0	36	0	0	132	0	(27)	0	141
New Hadleigh Pool & Leisure	0	0	0	0	31	0	(31)	0	1
	0	56	0	0	233	0	(102)	0	186

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked reserves	£'000
Countryside and Public Realm									
Comm Development - Countryside	28	0	0	0	0	0	0	0	29
Footpaths	23	0	2	1	0	0	(9)	0	16
Nayland Sports and Burial Ground	0	0	0	0	2	0	0	0	2
Public Conveniences	0	59	20	0	40	0	0	0	119
Street and Major Road Cleansing	7	0	75	1	451	0	(38)	0	495
Open Spaces	108	0	138	2	365	0	(38)	(128)	447
Public Tree Programme	48	46	0	4	0	0	0	0	99
Car Parks General	8	26	11	0	4	0	(22)	0	27
Pin Mill Car Park	0	2	8	0	0	0	(12)	0	(2)
Hadleigh Car Parks	0	32	21	0	5	0	(25)	0	34
Sudbury Car Parks	0	174	41	0	10	0	(100)	0	125
The Greenways Project	0	0	6	0	0	0	0	0	6
AONB Contribution	0	0	32	0	0	0	0	0	32
	222	338	352	8	876	0	(243)	(128)	1,426

TOTAL	1,056	470	1,148	46	3,142	0	(2,667)	(269)	2,927
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GENERAL FUND BUDGET - Customer Services

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from) earmarked reserves	Net
Public Access	Costs	Costs	Services	Costs	Contracts	Payments	Income	£'000	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Customer Services	457	0	57	2	0	0	0	0	516
Sudbury Customer Access Point	0	0	4	0	0	0	0	0	4
	457	0	61	2	0	0	0	0	520

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from) earmarked reserves	Net
Business Improvement Corporate	Costs	Costs	Services	Costs	Contracts	Payments	Income	£'000	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Business Improvement Corporate	119	0	6	1	0	0	0	0	126
	119	0	6	1	0	0	0	0	126

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from) earmarked reserves	Net
ICT	Costs	Costs	Services	Costs	Contracts	Payments	Income	£'000	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICT	139	0	326	0	212	0	0	0	678
	139	0	326	0	212	0	0	0	678

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from) earmarked reserves	Net
Communications	Costs	Costs	Services	Costs	Contracts	Payments	Income	£'000	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Communications	137	0	15	2	0	0	0	0	154
	137	0	15	2	0	0	0	0	154

TOTAL	853	0	408	4	212	0	0	0	1,477
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GENERAL FUND BUDGET - Corporate Resources

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
HR and Organisational Development									
HR & Organisational Development	336	0	29	1	0	0	0	0	367
	336	0	29	1	0	0	0	0	367

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Financial Services									
Financial Resources	423	0	43	1	0	0	0	0	467
Treasury Management	0	0	12	0	0	0	0	0	12
Bank Charges	0	0	55	0	0	0	0	0	55
External Audit	0	0	63	0	0	0	0	0	63
Insurance Premiums	116	102	20	14	0	0	0	0	252
Pay Inflation and Increment Costs	(177)	0	0	0	0	0	0	0	(177)
Early Retirement Pension Direct Charges	25	0	0	0	0	0	0	0	25
Rent Allowances	0	0	0	0	0	8,768	(8,848)	0	(80)
Rent Rebates to HRA Dwellings	0	0	0	0	0	6,755	(6,837)	0	(82)
Council Tax Collection	0	0	2	0	0	0	(173)	0	(171)
NNDR Collection	0	0	0	0	0	0	(138)	0	(138)
Shared Revenues Partnership	0	0	0	0	1,075	0	0	0	1,075
Contingencies/Savings Adjustments	(90)	0	0	0	0	0	0	0	(90)
Unapportionable Central Overheads	493	69	0	0	0	0	0	0	562
	791	171	195	15	1,075	15,523	(15,996)	0	1,773

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Commissioning and Procurement									
Commissioning and Procurement	127	0	0	2	0	0	0	0	129
Central Stationery and Equipment	0	0	10	0	0	0	0	0	10
	127	0	11	2	0	0	0	0	140

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Health and Safety									
Health and Safety	100	0	46	3	0	0	0	0	149
Civil Protection and Emergency Planning	0	0	24	0	0	0	0	0	24
	100	0	70	3	0	0	0	0	173

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Senior Leadership Team									
Senior Leadership Team	429	0	53	(24)	0	0	0	0	458
Corporate Management	30	0	0	71	0	0	0	0	101
	459	0	53	47	0	0	0	0	560

TOTAL	1,813	171	358	68	1,075	15,523	(15,996)	0	3,012
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GENERAL FUND BUDGET - Law and Governance

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Information Management									
Information Management	223	0	10	0	0	0	0	0	234
Land Charges	0	0	20	0	0	0	(178)	0	(158)
	223	0	30	0	0	0	(178)	0	76

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Internal Audit									
Internal Audit	83	0	5	0	0	0	(3)	0	86
	83	0	5	0	0	0	(3)	0	86

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Democratic Services									
Electoral Registration	78	0	50	0	0	0	(2)	0	126
Elections	0	0	100	0	0	0	(25)	(70)	5
Governance	262	0	3	0	0	0	(0)	0	265
Cost of Democracy	(155)	0	278	14	0	0	(2)	0	136
Central Postal Services	26	0	51	0	0	0	0	0	76
Central Printing	0	0	18	0	0	0	(3)	0	15
	211	0	499	14	0	0	(32)	(70)	623

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Shared Legal Services									
Shared Legal Services	185	0	225	0	0	0	(97)	0	313
	185	0	225	0	0	0	(97)	0	313

TOTAL	703	0	760	15	0	0	(311)	(70)	1,097
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GENERAL FUND BUDGET - Assets and Investments

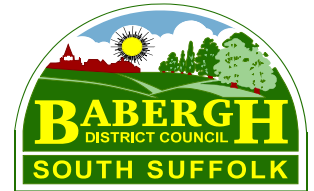
	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
Asset Regeneration	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Utilisation	68	2	2	0	0	0	0	0	73
Navigation House	0	15	5	0	0	0	(24)	0	(4)
Borehamgate Shopping Centre	0	29	5	0	0	0	(241)	0	(207)
Endeavour House HQ	0	50	148	0	0	0	0	0	198
Stowmarket Customer Access Point	0	24	0	0	0	0	0	0	24
South Suffolk Business Centre	0	0	0	0	0	0	(25)	0	(25)
Touchdown Points	0	13	0	0	0	0	0	0	13
	68	133	160	0	0	0	(290)	0	72

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
Property Services	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from) earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Management	38	0	7	0	0	0	0	0	44
Industrial Estates	0	1	0	0	1	0	(74)	0	(72)
Belle Vue House	0	26	0	0	0	0	0	0	26
Hadleigh Market	0	1	0	0	0	0	(2)	0	(1)
Wenham Depot	0	11	0	0	0	0	0	0	11
Calais Street Depot	0	2	0	0	0	0	0	0	2
PV Panels	0	13	47	0	25	0	(372)	0	(288)
Community Safety-CCTV	0	1	29	0	0	0	0	0	29
Angel Court	0	5	0	0	0	0	0	0	5
	38	58	83	0	26	0	(448)	0	(244)

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
Housing Development	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Development	40	0	2	0	0	0	0	0	43
	40	0	2	0	0	0	0	0	43

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
BMS Invest	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from) earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
BMS Invest	74	0	22	1	0	0	(32)	0	64
	74	0	22	1	0	0	(32)	0	64

TOTAL	220	191	267	2	26	0	(771)	0	(65)
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HOUSING REVENUE ACCOUNT 2019/20

	2018/19 £'000	2019/20 £'000
Income		
Dwelling Rent and Other Income	(16,633)	(16,973)
Less Bad Debt Provision	155	98
Interest Income	(15)	(10)
Gross Income	(16,493)	(16,885)
Expenditure	2018/19 £'000	2019/20 £'000
Repairs, maintenance, management and other costs	6,057	6,225
Capital Charges (funding the capital programme)	2,847	3,117
Depreciation	2,721	3,313
Revenue Contribution to Capital Programme	4,124	3,922
Gross Expenditure	15,749	16,577
Net Operating Income	(744)	(308)
Net Transfer to Revenue Provision for Repayment of Borrowing	500	500
(Surplus)/Deficit for the Year	(244)	192



BABERGH CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Revenue Contributions to Capital £'000	Reserves £'000	Government Grants £'000	S106 £'000	Borrowing £'000	Total Financing £'000
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GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing												
Mandatory Disabled Facilities Grant	409	409	409	409	1,636				1,636			1,636
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
Total Housing	609	609	609	609	2,436	0	0	0	1,636	0	800	2,436

Environment and Projects												
Replacement Refuse Freighters - Joint Scheme	376	298	0	2,010	2,684						2,684	2,684
Recycling Bins	65	65	65	65	260						260	260
Total Environment and Projects	441	363	65	2,075	2,944	0	0	0	0	0	2,944	2,944

Communities and Public Access												
Community Development Grants	117	117	117	117	468						468	468
Play Equipment	50	50	50	50	200						200	200
Planned Maintenance / Enhancements - Car Parks	36	50	50	50	186						186	186
Total Community Services	203	217	217	217	854	0	0	0	0	0	854	854

Total Leisure Contracts	4,537	337	150	150	5,174	682	340	0	150	0	4,002	5,174
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Capital Projects												
Planned Maint / Enhancements - Hadleigh HQ	0	0	0	0	0							0
Planned Maint / Enhancements - Other Corp Buildings	48	44	44	44	180						180	180
Carbon Reduction	0	0	0	0	0							0
Hadleigh Community Facility	0	0	0	0	0							0
Installation of PV Panels on Housing Stock	0	0	0	0	0							0
Total Capital Projects	48	44	44	44	180	0	0	0	0	0	180	180

Investment and Commercial Delivery												
Belle Vue	4,000	2,000	0	0	6,000						6,000	6,000
Property Investment Fund	3,000	0	0	0	3,000						3,000	3,000
HQ site	582	2,597	0	0	3,179						3,179	3,179
CIFCO - further investment	12,500	12,500	0	0	25,000						25,000	25,000
Total Investment and Commercial Delivery	20,082	17,097	0	0	37,179	0	0	0	0	0	37,179	37,179

Corporate Resources												
ICT - Hardware / Software costs	200	200	200	200	800						800	800
Total Corporate Resources	200	200	200	200	800	0	0	0	0	0	800	800

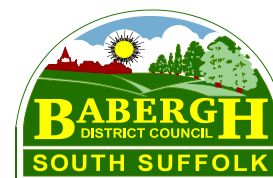
Total General Fund Capital Spend	26,120	18,867	1,285	3,295	49,566	682	340	0	1,786	0	46,759	49,566
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BABERGH CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Revenue Contributions £'000	Reserves £'000	Government Grants £'000	S106 £'000	Borrowing £'000	Total Financing £'000
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HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Maintenance												
Planned maintenance	4,923	4,961	5,079	5,394	20,357		7,317	13,040				20,357
ICT Projects	200	200	200	200	800		708	92				800
Environmental Improvements	500	250	50	50	850		350	500				850
Disabled Facilities work	200	200	200	200	800		800					800

New build programme inc acquisitions	17,441	9,330	4,526	5,195	36,492	14,518	5,675	0	3,390	1,119	11,790	36,492
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Total HRA Capital Spend	23,264	14,941	10,055	11,039	59,299	14,518	14,850	13,632	3,390	1,119	11,790	59,299
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RESERVES

GENERAL FUND

Estimated Balance 31 Mar 2019 £'000	Between Reserves £'000	2019/20 Use of reserves £'000	Transfer to reserves £'000	Estimated Balance 31 Mar 2020 £'000
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Contingency Reserves

General Fund Working Balance / Reserve

(1,200)				(1,200)
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Carry Forwards

(94)		94		(0)
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Business Rates Equalisation Reserve

(193)			(197)	(390)
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Transformation Fund

(25)	(8)	1,790	(1,790)	(33)
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Strategic Planning

(349)		161		(188)
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Government Grants

(248)				(248)
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Homelessness

(205)		29		(176)
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Commuted Maintenance Payments

(889)		128		(761)
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Elections Fund

(60)		70	(20)	(10)
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Planning Enforcement

(20)				(20)
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Growth & Sustainable Planning

(20)				(20)
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Planning (Legal)

(64)		41		(23)
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Waste

(146)		141		(5)
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Revocation of personal search fees

(55)	8	46		(0)
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Sub total

(2,367)	0	2,500	(2,007)	(1,875)
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Community Infrastructure Levy (CIL)

(2,496)				(2,496)
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TOTAL GENERAL FUND RESERVES

(6,063)	0	2,500	(2,007)	(5,571)
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