



Babergh District Council

Budget Book 2024/25

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General Fund Revenue Budget Summary

Budget Areas		Budget 2023/24 (£'000)	Budget 2024/25 (£'000)	Difference 23/24 to 24/25 (£'000)
Service Expenditure	Employees	11,613	12,670	1,057
	Premises Expenses	1,197	1,192	(5)
	Supplies & Services	4,800	4,993	193
	Transport Expenses	353	418	65
	Contracts	4,612	4,828	216
Grants & Income	Grants and Contributions	(1,461)	(1,507)	(46)
	Sales, Fees & Charges	(4,075)	(3,872)	203
	Savings from Savings Programme	-	(540)	(540)
	Rental & Other Income (incl. PV panels)	(1,848)	(1,901)	(53)
Housing Benefits	HB Transfer Payments	11,769	12,401	632
	HB Grants and Contributions	(11,885)	(12,398)	(513)
Reserves	Transfers to / (from) Reserves	(1,025)	(1,101)	(76)
Net expenditure on services as above		14,050	15,183	1,133
Recharges	Charge to HRA/Capital	(1,937)	(1,843)	94
Capital Financing Costs	Interest Payable - CIFCO (PWL B Only)	208	198	(10)
	Interest Payable - Short-Term Borrowings	1,271	1,651	380
	Minimum Revenue Provision (MRP)	1,708	1,665	(43)
Investment Income	Interest Receivable - Pooled Funds	(569)	(569)	-
	Interest Receivable - Short-Term Investments	(15)	-	15
	Interest Receivable - (CIFCO)	(2,187)	(2,172)	15
Total Net Cost of Services		12,529	14,113	1,584

General Fund Revenue Budget Summary

Budget Areas		Budget 2023/24 (£'000)	Budget 2024/25 (£'000)	Difference 23/24 to 24/25 (£'000)
Government Grants	New Homes Bonus	(825)	(910)	(85)
	Revenue Support Grant (RSG)	(130)	(119)	11
	Services Grant	(86)	(14)	72
	Rural Services Delivery Grant	(266)	(308)	(42)
	Funding Guarantee Grant	(68)	(156)	(88)
Business Rates	Baseline Business Rates	-	(716)	(716)
	Business Rates Pool share of Growth Benefit	(457)	(364)	93
	S31 Business Rates Grant	(4,069)	(3,647)	422
	Removal of Top Slicing	-	(300)	(300)
	Business Rates - Renewable Energy	-	(95)	(95)
	Enterprise Zone income	(238)	(276)	(38)
	Business Rates Prior Year Deficit / (Surplus)	25	(584)	(609)
Council Tax	Collection Fund Surplus/Deficit	36	(15)	(51)
	Council Tax	(6,472)	(6,741)	(269)
Total Funding		(12,550)	(14,245)	(1,695)
Net Balance (To) / From Reserves		(21)	(132)	(111)

General Fund Revenue Budget – Services and Activities Summary

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Directorate and Service Area	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Climate & Nature Recovery	120	-	17	-	-	-	137	-	-	-	-	-	137
Climate & Nature Recovery	120	-	17	-	-	-	137	-	-	-	-	-	137
Corporate Services	2,134	-	1,181	12	488	-	3,816	(123)	-	(16)	(139)	(87)	3,590
Communications & Engagement	225	-	31	1	-	-	256	-	-	-	-	-	256
Customer Operations	749	-	11	1	-	-	761	-	-	-	-	(87)	674
Governance and Civic Office	76	-	460	10	-	-	547	-	-	-	-	-	547
ICT & Programme Management	336	-	276	0	488	-	1,100	-	-	-	-	-	1,100
Internal Audit	75	-	32	0	-	-	107	-	-	-	-	-	107
Shared Legal Services	292	-	267	-	-	-	558	(123)	-	(16)	(139)	-	419
Strategic Policy, Performance, Insight & Risk	381	-	106	0	-	-	487	-	-	-	-	-	487
Electoral Services and Land Charges	232	-	90	-	-	-	322	-	(103)	(25)	(128)	30	224
Electoral Services and Land Charges	232	-	90	-	-	-	322	-	(103)	(25)	(128)	30	224
Finance & Procurement	650	122	422	30	1,165	12,401	14,791	(13,066)	-	(118)	(13,185)	(394)	1,212
Finance	482	122	419	30	1,165	12,401	14,618	(13,066)	-	(118)	(13,185)	(389)	1,044
Procurement	169	-	3	-	-	-	172	-	-	-	-	(5)	168
Housing	1,500	206	408	43	-	-	2,157	(646)	(6)	(557)	(1,209)	(117)	832
Building Services	-	39	181	-	-	-	221	-	-	(370)	(370)	-	(149)
Housing Solutions	1,500	166	227	43	-	-	1,936	(646)	(6)	(187)	(839)	(117)	981
HR & Organisational Development	626	-	170	2	-	-	798	-	-	-	-	-	798
HR, Organisational Development	626	-	170	2	-	-	798	-	-	-	-	-	798
Operations	3,350	378	1,465	284	2,921	-	8,398	(64)	(2,990)	(773)	(3,826)	(329)	4,242
Building Control	523	-	13	24	-	-	561	-	(366)	-	(366)	-	194
Health & Safety, Emergency Planning and Business Continuity	134	-	35	1	-	-	171	-	-	-	-	(18)	153
Public Protection	831	-	103	14	-	-	948	-	(264)	-	(264)	-	683
Public Realm & Car Parking	1,509	362	409	173	-	-	2,454	(64)	(335)	-	(398)	(112)	1,944

General Fund Revenue Budget – Services and Activities Summary

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Directorate and Service Area	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Recycling, Waste & Fleet	352	16	905	71	2,921	-	4,265	-	(2,025)	(773)	(2,797)	(200)	1,268
Place	2,829	223	1,050	44	254	-	4,400	(485)	(773)	(17)	(1,275)	(203)	2,921
Economy and Business	283	1	59	2	-	-	346	(21)	-	(17)	(38)	(21)	286
Planning (incl. Dev, Heritage & Enforcement)	1,480	-	421	30	-	-	1,930	-	(618)	-	(618)	(149)	1,163
Strategic Planning and CIL	591	-	227	1	-	-	820	(180)	(155)	-	(335)	53	538
Sustainable Communities	475	223	342	11	254	-	1,304	(284)	-	-	(284)	(87)	933
Property, Development & Regeneration	396	263	172	1	-	-	832	(61)	-	(361)	(422)	-	409
Regeneration & Capital Projects	131	-	-	1	-	-	132	-	-	-	-	-	132
Strategic Property	166	263	157	-	-	-	586	-	-	(361)	(361)	-	225
The Council's Companies	100	-	15	-	-	-	114	(61)	-	-	(61)	-	53
Senior Leadership Team	833	-	17	2	-	-	852	-	-	(34)	(34)	-	818
Senior Leadership Team	833	-	17	2	-	-	852	-	-	(34)	(34)	-	818
Total	12,670	1,192	4,993	418	4,828	12,401	36,502	(14,445)	(3,872)	(1,901)	(20,218)	(1,100)	15,184

General Fund Revenue Budget – Climate & Nature Recovery

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Climate & Nature Recovery	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Climate Change and sustainability	120	-	17	-	-	-	137	-	-	-	-	-	137
Total	120	-	17	-	-	-	137	-	-	-	-	-	137

General Fund Revenue Budget – Corporate Services

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Corporate Services	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Communications & Engagement	225	-	31	1	-	-	256	-	-	-	-	-	256
Communications	225	-	31	1	-	-	256	-	-	-	-	-	256
Customer Operations	749	-	11	1	-	-	761	-	-	-	-	(87)	674
Customer Operations	749	-	11	1	-	-	761	-	-	-	-	(87)	674
Governance and Civic Office	76	-	460	10	-	-	547	-	-	-	-	-	547
Central Postal Service	18	-	68	-	-	-	86	-	-	-	-	-	86
Central Printing	-	-	6	-	-	-	6	-	-	-	-	-	6
Cost of Democracy	(173)	-	363	10	-	-	200	-	-	-	-	-	200
Governance	231	-	23	-	-	-	254	-	-	-	-	-	254
ICT & Programme Management	336	-	276	-	488	-	1,100	-	-	-	-	-	1,100
ICT	336	-	265	-	488	-	1,088	-	-	-	-	-	1,088
Information Management	-	-	11	-	-	-	11	-	-	-	-	-	11
Internal Audit	75	-	32	-	-	-	107	-	-	-	-	-	107
Internal Audit	75	-	32	-	-	-	107	-	-	-	-	-	107
Shared Legal Services	292	-	267	-	-	-	558	(123)	-	(16)	(139)	-	419
Legal & Info Gov Services	292	-	267	-	-	-	558	(123)	-	(16)	(139)	-	419
Strategic Policy, Performance, Insight & Risk	381	-	106	-	-	-	487	-	-	-	-	-	487
Strategic Policy, Performance, Insight & Risk	381	-	106	-	-	-	487	-	-	-	-	-	487
Total	2,134	-	1,181	12	488	-	3,816	(123)	-	(16)	(139)	(87)	3,590

General Fund Revenue Budget – Electoral Services and Land Charges

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Electoral Services and Land Charges	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Elections	-	-	25	-	-	-	25	-	-	(25)	(25)	30	30
Electoral Registration	114	-	49	-	-	-	163	-	(3)	-	(3)	-	160
Land Charges	118	-	16	-	-	-	134	-	(100)	-	(100)	-	34
Total	232	-	90	-	-	-	322	-	(103)	(25)	(128)	30	224

General Fund Revenue Budget – Finance & Procurement

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Finance & Procurement	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Finance	482	122	419	30	1,165	12,401	14,618	(13,066)	-	(118)	(13,185)	(389)	1,044
Bank Charges	-	-	147	-	-	-	147	-	-	-	-	-	147
Council Tax Collection	-	-	2	-	-	-	2	-	-	(108)	(108)	-	(106)
External Audit	-	-	157	-	-	-	157	-	-	-	-	-	157
Financial Resources	658	-	52	1	-	-	711	-	-	-	-	(89)	622
Insurance	158	122	17	29	-	-	325	-	-	-	-	-	325
NNDR Collection	-	-	-	-	-	-	-	(128)	-	(10)	(138)	-	(138)
Pay Inflation and Increment Costs	(334)	-	-	-	-	-	(334)	(540)	-	-	(540)	(300)	(1,174)
Rent Allowances	-	-	-	-	-	6,524	6,524	(6,618)	-	-	(6,618)	-	(95)
Rent Rebates to HRA Dwellings	-	-	-	-	-	5,878	5,878	(5,780)	-	-	(5,780)	-	98
Shared Revenues Partnership (SRP)	-	-	-	-	1,165	-	1,165	-	-	-	-	-	1,165
Treasury Management	-	-	44	-	-	-	44	-	-	-	-	-	44
Procurement	169	-	3	-	-	-	172	-	-	-	-	(5)	168
Central Stationery & Equipment	-	-	3	-	-	-	3	-	-	-	-	-	3
Procurement	169	-	-	-	-	-	169	-	-	-	-	(5)	164
Total	650	122	422	30	1,165	12,401	14,791	(13,066)	-	(118)	(13,185)	(394)	1,212

General Fund Revenue Budget – Housing

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Housing	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Building Services	-	39	181	-	-	-	221	-	-	(370)	(370)	-	(149)
PV Panels	-	39	181	-	-	-	221	-	-	(370)	(370)	-	(149)
Housing Solutions	1,500	166	227	43	-	-	1,936	(646)	(6)	(187)	(839)	(117)	981
Afghan Resettlement Programme	-	-	15	-	-	-	15	(15)	-	-	(15)	-	-
CB Lettings	103	-	-	1	-	-	103	(5)	-	-	(5)	-	99
Community Housing Fund	27	-	4	1	-	-	31	-	-	-	-	(31)	-
Domestic Abuse Funding	28	-	5	12	-	-	44	(35)	-	-	(35)	-	9
Guaranteed Rent Scheme	63	100	10	2	-	-	176	-	-	(128)	(128)	-	48
HMO Licence	-	-	-	-	-	-	-	-	(1)	-	(1)	-	(1)
Homeless Prevention Fund	539	-	22	8	-	-	568	(245)	-	(2)	(247)	(28)	293
Homelessness Private Sector	-	13	116	2	-	-	130	(85)	(2)	(0)	(87)	-	43
Homes for Ukraine	20	-	-	-	-	-	20	-	-	(20)	(20)	-	(0)
Housing Standards	197	-	5	4	-	-	206	(18)	-	-	(18)	-	188
Independent Living Service	-	1	20	-	-	-	21	(22)	-	-	(22)	-	(1)
Old School House	-	24	8	-	-	-	32	-	-	(32)	(32)	-	-
Other Temporary Accommodation	169	9	3	3	-	-	184	-	-	-	-	(57)	127
Rent Deposit Scheme	27	20	1	1	-	-	49	(47)	-	(5)	(52)	-	(3)
Rough Sleepers Intervention Yr 3	201	-	5	10	-	-	216	(166)	-	-	(166)	-	50
Strategic Housing	126	-	15	1	-	-	142	(9)	(4)	-	(13)	-	129
Total	1,500	206	408	43	-	-	2,157	(646)	(6)	(557)	(1,209)	(117)	832

General Fund Revenue Budget – HR & Organisational Development

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
HR, Organisational Development	Employee s (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
HR	501	-	170	2	-	-	673	-	-	-	-	-	673
Organisational Development	125	-	-	-	-	-	125	-	-	-	-	-	125
Total	626	-	170	2	-	-	798	-	-	-	-	-	798

General Fund Revenue Budget – Operations

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Operations	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Building Control	523	-	13	24	-	-	561	-	(366)	-	(366)	-	194
Building Control Commercial Income	-	-	2	-	-	-	2	-	(6)	-	(6)	-	(5)
Building Regs Chargeable Services	361	-	10	17	-	-	387	-	(337)	-	(337)	-	51
Building Regs Non-Chargeable Services	78	-	-	4	-	-	82	-	-	-	-	-	82
Building Regs Other Activities	52	-	-	2	-	-	55	-	-	-	-	-	55
Street Naming & Numbering	31	-	2	1	-	-	35	-	(23)	-	(23)	-	11
Health & Safety, Emergency Planning and Business Continuity	134	-	35	1	-	-	171	-	-	-	-	(18)	153
Business Continuity / Emergency Planning	18	-	-	-	-	-	18	-	-	-	-	(18)	-
Health & Safety	117	-	35	1	-	-	153	-	-	-	-	-	153
Public Protection	831	-	103	14	-	-	948	-	(264)	-	(264)	-	683
Civil Protection & Emergency Planning	-	-	28	-	-	-	28	-	-	-	-	-	28
Environmental Protection	334	-	34	6	-	-	374	-	(14)	-	(14)	-	361
Food & Safety (General)	372	-	11	8	-	-	390	-	(16)	-	(16)	-	374
Licensing	125	-	30	-	-	-	155	-	(234)	-	(234)	-	(79)
Public Realm & Car Parking	1,509	362	409	173	-	-	2,454	(64)	(335)	-	(398)	(112)	1,944
Biodiversity Task Force	56	53	-	3	-	-	112	-	-	-	-	-	112
Car Parks	40	258	44	-	-	-	343	-	(151)	-	(151)	-	192
Civil Parking Enforcement	-	-	87	-	-	-	87	-	(62)	-	(62)	-	24
Electric Vehicle (EV) Charge Points	-	20	5	-	-	-	25	-	(36)	-	(36)	11	-
Open Spaces	862	10	171	104	-	-	1,148	(52)	(20)	-	(72)	(123)	953
Public Conveniences	-	20	60	-	-	-	80	-	-	-	-	-	80
Service Improvements - Environment & Projects	39	-	-	-	-	-	39	-	-	-	-	-	39
Street & Major Road Cleansing	512	-	42	66	-	-	620	(11)	(65)	-	(76)	-	544
Recycling, Waste & Fleet	370	16	975	81	3,079	-	4,521	-	(2,184)	(843)	(3,027)	-	1,495

General Fund Revenue Budget – Operations

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Operations	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Bring Sites	18	-	82	-	-	-	99	-	-	(130)	(130)	(10)	(41)
Domestic Waste	220	-	315	1	2,188	-	2,724	-	(112)	(409)	(521)	(125)	2,078
Garden Waste	88	-	181	-	572	-	842	-	(1,213)	(233)	(1,447)	(50)	(655)
Joint Waste Contract	-	16	39	70	-	-	125	-	-	-	-	-	125
Trade Waste	26	-	288	-	162	-	476	-	(700)	-	(700)	(15)	(239)
Total	3,350	378	1,465	284	2,921	-	8,398	(64)	(2,990)	(773)	(3,826)	(329)	4,242

General Fund Revenue Budget – Place

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Place	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Economy and Business	283	1	59	2	-	-	346	(21)	-	(17)	(38)	(21)	286
Economy & Business	237	-	21	2	-	-	260	-	-	-	-	(21)	239
Hadleigh Market	-	1	13	-	-	-	14	-	-	(12)	(12)	-	2
Shared Prosperity Fund	21	-	-	-	-	-	21	(21)	-	-	(21)	-	-
Town Centres	25	-	-	-	-	-	25	-	-	-	-	-	25
Visitor Economy	-	-	25	-	-	-	25	-	-	(5)	(5)	-	20
Planning (incl. Dev, Heritage & Enforcement)	1,480	-	421	30	-	-	1,930	-	(618)	-	(618)	(149)	1,163
Business Improvement (Communities & Growth)	41	-	-	-	-	-	41	-	-	-	-	-	41
Development Management	1,080	-	177	21	-	-	1,278	-	(534)	-	(534)	(8)	737
Development Management - Appeals	-	-	216	-	-	-	216	-	-	-	-	(128)	88
Heritage	155	-	-	5	-	-	160	-	(15)	-	(15)	(13)	132
Planning Enforcement	203	-	13	5	-	-	221	-	-	-	-	-	221
Planning Performance Agreement	-	-	15	-	-	-	15	-	(25)	-	(25)	-	(10)
Pre Application Charging	-	-	-	-	-	-	-	-	(45)	-	(45)	-	(45)
Strategic Planning and CIL	591	-	227	1	-	-	820	(180)	(155)	-	(335)	53	538
Community Infrastructure Levy (CIL)	180	-	-	1	-	-	181	-	(155)	-	(155)	-	26
Development Policy & Local Plans	382	-	135	1	-	-	519	-	-	-	-	(10)	509
Neighbourhood Plan Designations	29	-	90	-	-	-	119	(180)	-	-	(180)	63	2
Strategic Planning General	-	-	2	-	-	-	2	-	-	-	-	-	2
Sustainable Communities	475	223	342	11	254	-	1,304	(284)	-	-	(284)	(87)	933
Community Achievement Awards	-	-	2	-	-	-	2	-	-	-	-	-	2
Community Development	440	-	1	11	-	-	452	-	-	-	-	(23)	429
Community Safety-CCTV	-	1	46	-	-	-	46	(18)	-	-	(18)	-	28
Community Safety-General	-	-	24	-	-	-	24	-	-	-	-	-	24
Grants & Contributions	-	-	213	-	-	-	213	-	-	-	-	(64)	149

General Fund Revenue Budget – Place

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Place	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Hadleigh Pool	-	86	-	-	-	-	86	(80)	-	-	(80)	-	6
Healthy Behaviours Capacity Support	34	-	-	-	-	-	34	(34)	-	-	(34)	-	-
Kingfisher Leisure Centre	-	131	-	-	254	-	385	(152)	-	-	(152)	-	233
Mobile CCTV	-	5	-	-	-	-	5	-	-	-	-	-	5
Policy & Strategy H & W	-	-	41	-	-	-	41	-	-	-	-	-	41
Women's Cycle Tour	-	-	15	-	-	-	15	-	-	-	-	-	15
Total	2,829	223	1,050	44	254	-	4,400	(485)	(773)	(17)	(1,275)	(203)	2,921

General Fund Revenue Budget – Property, Development & Regeneration

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Property, Development & Regeneration	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Regeneration & Capital Projects	131	-	-	1	-	-	132	-	-	-	-	-	132
Regeneration	131	-	-	1	-	-	132	-	-	-	-	-	132
Strategic Property	166	263	157	-	-	-	586	-	-	(361)	(361)	-	225
Asset Management	12	-	-	-	-	-	12	-	-	-	-	-	12
Asset Utilisation	154	50	42	-	-	-	246	-	-	(5)	(5)	-	241
Belle Vue House	-	22	-	-	-	-	22	-	-	-	-	-	22
Borehamgate Shopping Centre	-	27	5	-	-	-	32	-	-	(235)	(235)	-	(203)
Calais St Depot	-	2	-	-	-	-	2	-	-	-	-	-	2
Chilton Depot	-	54	0	-	-	-	55	-	-	-	-	-	55
Creting Rd Depot	-	36	6	-	-	-	42	-	-	-	-	-	42
Endeavour House - HQ	-	31	103	-	-	-	135	-	-	-	-	-	135
Headquarters General	-	23	-	-	-	-	23	-	-	-	-	-	23
Industrial Estates	-	-	-	-	-	-	-	-	-	(76)	(76)	-	(76)
Navigation House	-	2	-	-	-	-	2	-	-	(16)	(16)	-	(13)
South Suffolk Business Centre	-	-	-	-	-	-	-	-	-	(30)	(30)	-	(30)
Wenham Depot	-	12	1	-	-	-	12	-	-	-	-	-	12
Wenham Depot TDP	-	3	-	-	-	-	3	-	-	-	-	-	3
The Council's Companies	100	-	15	-	-	-	114	(61)	-	-	(61)	-	53
BMS Invest	100	-	15	-	-	-	114	(61)	-	-	(61)	-	53
Total	396	263	172	1	-	-	832	(61)	-	(361)	(422)	-	409

General Fund Revenue Budget – Senior Leadership Team

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Senior Leadership Team	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Corporate Management	60	-	-	-	-	-	60	-	-	-	-	-	60
Senior Leadership Team	774	-	17	2	-	-	793	-	-	(34)	(34)	-	759
Total	833	-	17	2	-	-	852	-	-	(34)	(34)	-	818

Housing Revenue Account (HRA) Budget 2024/25

Housing Revenue Account	2023/24 Budget (£'000)	2024/25 Budget (£'000)	Difference 23/24 to 24/25 (£'000)
Rents	(19,087)	(21,385)	(109)
Void losses	246	343	25
Service Charges	(647)	(917)	(96)
Non-Dwelling Rents	(238)	(309)	(127)
Other Income	(205)	(36)	4
Income	(19,932)	(22,303)	(304)
Employee Costs	4,577	5,249	155
Cleaning	43	43	31
Corporate and Democratic Core	169	169	52
Compensation payments to Tenants	12	12	39
Contracted Services	193	195	797
Energy Costs	563	547	(97)
General Fund Recharge to HRA	1,544	1,463	139
HRA Recharge to General Fund	(15)	(12)	()
IT Costs	142	212	103
Other Supplies & Services	-	44	(9)
Rents, Rates & Premises Insurance	56	73	2
Repair & Maintenance of Buildings	3,478	3,643	801
Services	77	270	358
Tools, Equipment & Materials	379	400	7
Transport Costs	240	248	99
Bad Debt Provision	100	113	()
Cost of Service	11,556	12,670	2,477
Depreciation	4,817	4,913	(213)
Interest Payable	3,068	3,283	(194)
Interest Receivable	-	-	(260)
Revenue Contribution to Capital	1,092	5,572	2,710
Loan Repayment	-	6,000	(6,000)
Deficit for Year	602	10,136	(1,783)

General Fund Capital Programme 2024/25 to 2027/28

Capital Budget	2024/25 Budget (£'000)	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	Total (£'000)
General Fund Housing					
Mandatory Disabled Facilities Grant	1,000	760	760	760	3,280
Home Repair Grants	100	100	100	100	400
Empty Homes Grant	541	100	100	100	841
Grants for Affordable Housing	400	-	-	-	400
Total General Fund Housing	2,041	960	960	960	4,921
Operations					
Replacement Refuse Freighters - Joint Scheme	315	420	335	335	1,405
Refuse and Recycling Bins	115	100	100	100	415
Total Operations	430	520	435	435	1,820
Public Realm					
Vehicle and Plant Renewals	200	100	175	175	650
Planned Maintenance – Car Parks	15	15	15	15	60
Parking Strategy Implementation	-	150	-	-	150
Pin Mill - Planned Maintenance	125	25	25	25	200
Total Public Realm	340	290	215	215	1,060
Communities and Well-being					
Community Development Grants	120	120	120	120	480
Play Equipment	68	50	50	50	218
Total Communities and Well-being	188	170	170	170	698
Property, Development and Regeneration					
Belle Vue - Café & Toilets	728	754	-	-	1,482
New Joint Depot	500	5,500	-	-	6,000
Corporate Buildings-Planned Maintenance/Enhancements	209	30	30	30	299
A1071 Roadside Workspace Development	100	1,778	-	-	1,878
Housing Delivery – Babergh Growth Ltd Loan	3,750	-	-	-	3,750

General Fund Capital Programme 2024/25 to 2027/28

Capital Budget	2024/25 Budget (£'000)	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	Total (£'000)
Borehamgate & Navigation House - Planned Maintenance	170	60	60	60	350
Strategic Investment Fund	-	2,777	-	-	2,777
Total Property, Development and Regeneration	5,457	10,899	90	90	16,536
Leisure Contracts					
Kingfisher Leisure Centre Planned Capital works	250	579	100	100	1,029
Hadleigh Leisure Centre Planned Capital works	50	605	50	50	755
Total Leisure Contracts	300	1,184	150	150	1,784
Corporate Resources					
ICT - Hardware/Software Refresh	218	225	95	95	633
Replacement Finance System	39	-	-	-	39
Total Corporate Resources	257	225	95	95	672
Total Capital Expenditure	9,013	14,248	2,115	2,115	27,491

Housing Revenue Account Capital Programme 2024/25 to 2027/28

Capital Programme Budget	2024/25 Budget (£'000)	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	Total (£'000)
Planned Maintenance & Response					
Other Maintenance	2,000	2,000	-	-	4,000
Neighbourhood Improvements	2,404	546	557	-	3,507
Aids & Adaptations	424	437	445	454	1,760
Horticulture & Play Equipment	30	30	30	-	90
Kitchens	932	960	979	998	3,869
Bathroom	597	615	628	640	2,480
Windows/Doors	780	803	819	836	3,238
Garage Doors	72	74	75	77	298
Internal Fire Doors	14	15	15	15	59
Fire Detection	20	20	21	21	82
Emergency Lighting	54	55	56	57	222
Warden Call	111	38	-	-	149
Insulation	155	159	162	166	642
Heating	717	739	754	769	2,979
Domestic Electrical Rewires	439	453	462	471	1,825
Roofing	1,060	4,168	4,252	4,337	13,817
Rainwater Goods	237	244	249	253	983
Total Housing Maintenance	10,046	11,356	9,504	9,094	40,000
Other Capital Spend (ICT Projects etc)	212	218	223	-	653
New build programme including acquisitions	3,406	2,708	-	-	6,114
Total HRA Capital Spend	13,664	14,282	9,727	9,094	46,767

General Fund Reserves

Reserves	Forecast Balance as at 31/03/24 (£'000)	Budget Movement from Reserve 2024/25 (£'000)	Budget Movement to Reserve 2024/25 (£'000)	Budget Balance as at 31/03/25 (£'000)	Net Movement to/from Reserve 2025/26 (£'000)	Balance as at 31/03/26 (£'000)	Net Movement to/from Reserve 2026/27 (£'000)	Balance as at 31/03/27 (£'000)	Net Movement to/from Reserve 2027/28 (£'000)	Balance as at 31/03/28 (£'000)
Business Rates & Council Tax	1,353			1,353		1,353		1,353		1,353
Financial Resilience Reserve	257		1,124	1,381		1,381		1,381		1,381
Expected Credit Loss Reserve	938	(938)		-		-		-		-
Total Financial Resilience and risk reserves	2,548	(938)	1,124	2,734	-	2,734		2,734		2,734
Carry Forwards	108	-	-	108	-	108	-	108	-	108
Climate Change and Biodiversity	107	-	11	118	12	130	12	142	13	155
Community Housing Fund	122	(31)	-	91	(32)	59	(33)	26	(24)	2
Commuted Maintenance Payments	1,385	(123)	-	1,262	(123)	1,139	(126)	1,013	(128)	885
Covid-19 Reserve	18	(18)	-	-	-	-	-	-	-	-
Elections Equipment	35	-	-	35	-	35	-	35	-	35
Elections Fund	-	-	30	30	31	61	32	93	33	126
Government Grants	259	-	-	259	-	259	-	259	-	259
Homelessness	171	(28)	-	143	(28)	115	(28)	87	(28)	59
Neighbourhood Planning Grants	76	(27)	90	139	63	202	63	265	63	328
Rough Sleepers	17	-	-	17	-	17	-	17	-	17
Planning Reserves	776	(438)	-	338	(67)	271	(67)	204	(57)	147
Temporary Accommodation	227	(218)	-	9	-	9	-	9	-	9
Waste	236	(236)	-	-	-	-	-	-	-	-
Wellbeing	4	-	-	4	-	4	-	4	-	4
Total Service specific earmarked reserves	3,541	(1,119)	131	2,553	(144)	2,409	(147)	2,262	(128)	2,134
Strategic Priorities	962	(655)	-	307	(112)	195	(77)	118	(77)	41
Business Rates Retention Pilot (BRRP)	784	(581)	-	203	(37)	166	-	166	-	166
Total Corporate Priorities Reserves:	1,746	(1,236)	-	510	(149)	361	(77)	284	(77)	207
OVERALL TOTAL	7,835	(3,293)	1,255	5,797	(293)	5,504	(224)	5,280	(205)	5,075

Housing Revenue Account (HRA) Reserves

Reserves	Balance at 31 March 2023 (£'000)	Forecast Balance at 31 March 2024 (£'000)	2024/25 Budget Deficit (£'000)	2024/25 Capital Interest (£'000)	Forecast Balance at 31 March 2025 (£'000)
Working Balance	1,000	1,000	-	-	1,000
Strategic Reserves	15,093	14,721	(10,136)	767	5,352
Big 20 Reserve	96	96	-	-	96
Building Council Homes Programme	20	20	-	-	20
Total Reserves	16,209	15,837	(10,136)	767	6,468